



Governor's Office of Homeland Security  
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Robert L. Ehrlich, Jr.  
Governor



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# Maryland Governor's Grants Office

## Local Government Grants Conference

January 4, 2005





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## **States Are the Key Organizing Element for Homeland Security**

- War on our Soil
- Massive Culture Change
- Culture Change is Only Accomplished through Extraordinary Leadership
- Tenth Amendment and Posse Comitatus





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## **States Are the Key Organizing Element for Homeland Security**

- Governors, States, and Local Jurisdictions Play a Key Role in Homeland Security
- Sustained Regional Cooperation and Planning
- Local Jurisdictions Have Significant Capabilities
- Bridging the Federal-State Cultures





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## Vision and Mission

- Safer Maryland through continuous, cost effective, and sustainable state of prevention and readiness
- All Hazards Approach







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## Guiding Principles

- Alignment with Federal Strategy and Key Agencies
- Leverage Resources from three levels of Government
- Culture of Teamwork
- Expectation of Leadership and Accountability
- Dual Use Capabilities
- Sustainable and Interoperable Systems
- Risk Management Framework





## Early Foundation Initiatives



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- Focus on Developing Effective Grant Process
  - Create State level visibility of total grant availability
  - Focus on Outcomes that create Capabilities and contribute to the implementation of State and Local Strategy
  - Streamline processes through initiatives like e-procurement
- Maryland Coordination and Analysis Center (MCAC)
  - Sponsored by Anti-Terrorism Advisory Council (ATAC)
  - Close working relationship with DOJ/FBI/DHS
  - Create State Security Manager Program





## Early Foundation Initiatives



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- Maryland Emergency Management Agency (MEMA)
  - Rebuilding Agency to be 24/7, customer service, regional focused
  - Local Law Enforcement, Public Health, Emergency Management, and Fire Service backgrounds in key positions
- Public Safety Communications Interoperability
  - County and Municipal Governance Partnership
  - \$11M in two pilot projects
  - Voice and data architectures
  - EMMA received \$1M ITEP award (Towson University)



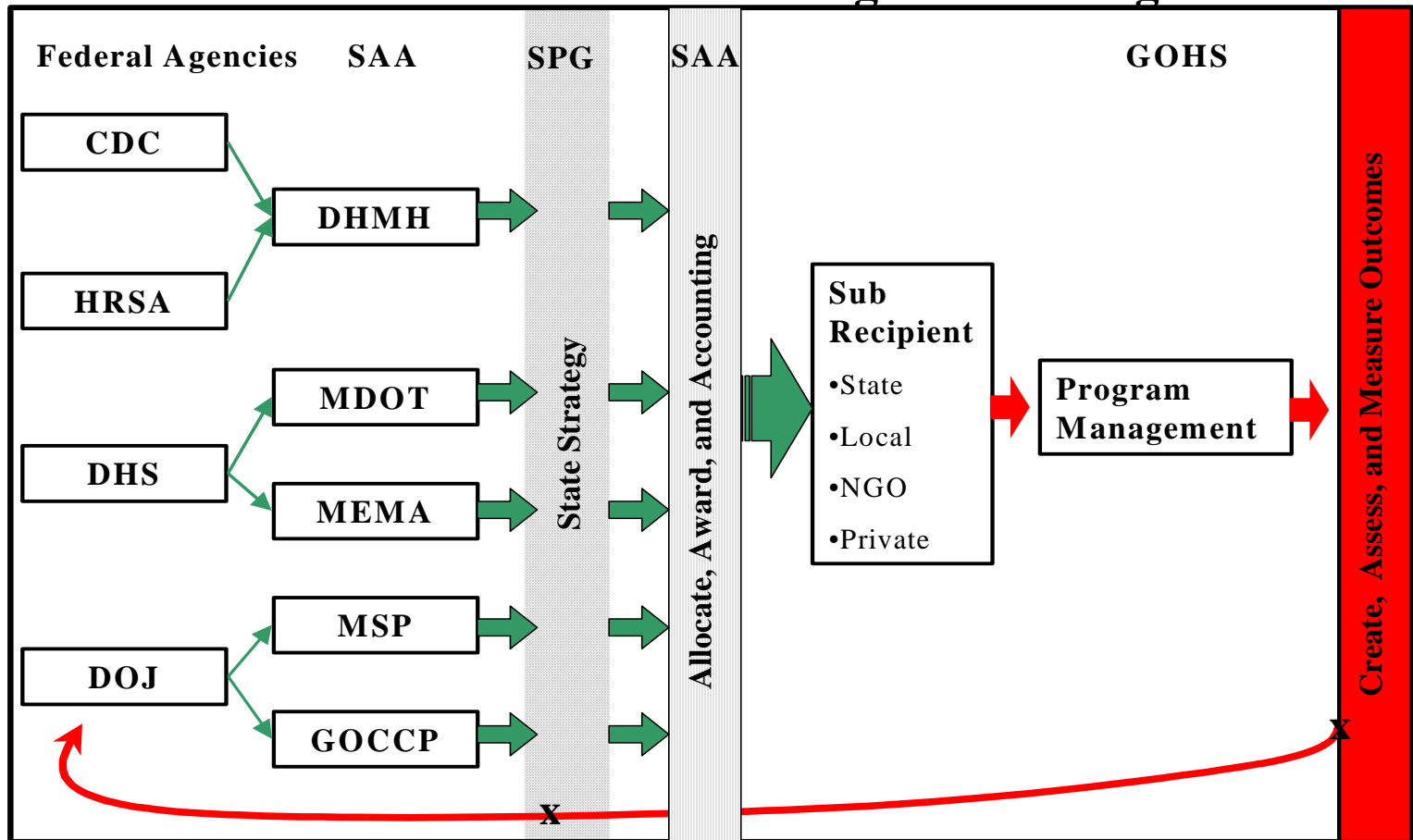


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## Macro Process Chart: Grant Program Management



Grant Authority

Responsibility





# Federal Grant Programs



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<b>Core Investment Areas</b>	<b>02</b>	<b>03</b>	<b>04</b>	<b>Total</b>
State Law Enforcement Supplemental Program	\$11M	N/A	\$9.3M	\$20.3M
Public Health and Hospitals	\$31.4M	\$27.6M	\$24.0	\$83M
First Responders and Emergency Management	\$7.7M	\$38.9M	\$32.1M	\$78.7M
Baltimore Urban Area Security Initiative	N/A	\$10.6M	\$15.9M	\$26.5M
Transportation	\$2.7M	\$11.7M	\$7.3M	\$21.7M
Interoperability	N/A	\$11.7M	\$1M	\$12.7M
Direct Local Grants	\$16M	N/A	N/A	\$16M
<b>Total State of Maryland (un-audited)</b>	<b>\$68.8M</b>	<b>\$100.5M</b>	<b>\$64.6M</b>	<b>\$258.9</b>

<b>National Capitol Region</b>	<b>02</b>	<b>03</b>	<b>04</b>	<b>Total</b>
Urban Area Security Initiative – National Capitol Region		\$60.41M	\$29.3	\$89.71
Capitol Area Wireless Integrated Network (CAPWIN)	\$20M	N/A	N/A	\$20M
<b>Total National Capitol Region (un-audited)</b>	<b>\$20M</b>	<b>\$60.41M</b>	<b>\$29.3M</b>	<b>\$109.71M</b>





# Major Challenges



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- Prevention
  - Information Sharing
  - Strategic Analysis
  - Critical Infrastructure Protection (HSPD-7)
- Effective Program Management
  - Defining Requirements and Expectations
  - Cost, Schedule, and Measuring Results
- Grant Allocation Process
- Fragmented Market for Business





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## **The Way Ahead: Professionalism and Excellence**

- National Preparedness Goal (HSPD-8)
  - Defining the Requirements for Balanced Investment
  - Measuring and Assessing Capabilities
  - Building Training and Exercise System





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## The Way Ahead: Requirements and Grants

- Link specific State Strategy program goals to grant requirements for local and state agencies
- Link HSPD- 5/78 Goals to grant requirements







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## **The Way Ahead: Continue to Simplify Processes**

- Reimbursement Process
- DHS Task Force June 2004
- DHS consider developing pre-approved regional requirements contracts for program management and RDT&E services eligible for state and local grants use
- E-Procurement Initiative





# The Way Ahead: Grant Allocation Process



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- Role of Local Emergency and Health Director
- Governor's Emergency Management Advisory Committee (GEMAC)
  - Grants Subcommittee
  - Municipalities
- Anti-Terrorism Advisory Council (ATAC)
  - LETPP
  - MCAC





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## **The Way Ahead: Research, Development, Test, and Evaluation (RDT&E)**

- Transferring Technology and Techniques to State and Local Partners
- Universities as RDT&E platforms for states





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## **The Way Ahead:**

### **Coordinate DOJ and DHS Efforts**

- JTTF and DHS-IAIP HSPD-7 collaboration
- Collaboration on HSIN/JRIES and State Fusion Centers like MCAC
- Coordination on clearance management and secure communications development

